

Ref	Themes and Actions	Delivery Date	CMT Lead	Relevant details to enable decision	Proposed new delivery date or change proposal
Ref025	Develop a programme of activity and interventions to disrupt Gang Activity in Newham (Gang Activity Disruption Programme) including supporting those young people exploited under the age of 25.	Apr 21	Geeta Subramaniam-Mooney	This is an on-going programme of work which will be both informed and expedited by the findings from the Youth Safety sprint currently underway. Therefore the request is to extend this action to March 22 to ensure the offer is robust. Whilst we are requesting this change in delivery date we will also seek to break down this activity into actions with more specific dates to March 22.	March 22 and amendment of this action to more specific activities.
Ref034	Develop a refreshed SEND strategy and improvement plan for SEND. Review (and improve) the quality and timeliness of new Education Health and Care Plans for those children and young people who need them within the 20-week timescale standard.	May 21	Tim Aldridge	<ul style="list-style-type: none"> The due date for new SEND Strategy should be March 22 Revised SEND governance structure is fully operational, SEND Improvement plan is in place and being delivered through 5 multi-agency work-streams Phase 1 of the corporate insight and change process review has taken place and Phase 2 has been agreed SEND Commission is operational, 2 Commission meetings have taken place to date will full engagement from the partnership 'Have your Say Day' hosted for young people with SEND at Stratford Youth Zone High needs funding and special provision reviews underway Business case for EHC hub developed to support process improvement <p>Whilst we are requesting this change in delivery date we will also seek to break down this activity into actions with more specific dates to March 22.</p>	March 22 and amendment of this action to more specific activities.
Ref076	Volunteering with local organisations, particularly for asylum seekers who are unable to work but keen to contribute	May-21	Jessica Crowe	Reason for delay: wider review of Active Newham and approach to volunteering- resulted in delay to expected development of core volunteering strategy	Mar-22
Ref080	Source community mentors (e.g. from senior council staff, local businesses, third sector organisations) from a range of industries and backgrounds to provide support to and help identify future opportunities for young people going through Kickstart/pathways and other council programmes. This will be particularly important for certain groups of young people (e.g. care leavers, prison leavers).	Jun-21	Dave Hughes	Request revised date of September 2021. Please note progress reported for Kickstart programme (at end of quarter 1 2021) with 75 external employers agreeing to participate creating 292 opportunities for young people and our advisory teams are working hard to match suitable residents to these vacancies. 15 Internal Newham departments have created 60 opportunities for the Kickstart scheme.	Sep-21
Ref089a	Temporary Accommodation (TA) Strategy: This includes an updated TA Placement Policy and Private Rented Sector Offer policy currently in discussion with Mayor.	Jun 21	Dave Hughes	<p>It was agreed at Cabinet in March 2021 that this action would be split. This row (Ref089a) tracks activity related to the Temporary Accommodation strategy. This includes an updated TA Placement Policy and Private Rented Sector Offer policy currently in discussion with Mayor.</p> <p>Update: Request to amend date for 89a to OCTOBER 2021 Cabinet. This is due to further work being required to complete the EQIA to accompany the report and inform decision making. The draft policies have been produced by the AD Housing Options and Supply.</p>	Oct-21
Ref111	Refresh economic benefit clauses to reflect Community Wealth Building and Covid strategy.	Jun-21	Dave Hughes	First draft created and sent to LBN Legal. Request revised end date September 2021.	Sep-21
Ref112	Scope potential models for cooperative modes to support potentially marginalised groups	Jun-21	Dave Hughes	<p>While the original delivery date was set at June 2021 this area requires policy development and therefore a revised delivery date of March 22 is requested to enable this to take place.</p> <p>Policy team developing this in partnership with Community Wealth Building service.</p>	Mar-22
Ref113	Undertake research to understand the scale and nature of the borough's gig economy (budget required)	Jun-21	Dave Hughes	<p>This action is being developed by Policy in partnership with Community Wealth Building. LBN Policy undertaking research into sector specific cooperative arrangements.</p> <p>A revised delivery date of March 2022 is requested.</p>	Mar-22
Ref138	London Healthy Workplace awards/accreditation (50 Steps #15, link to Pillar 3)	Jun-21	Colin Ansell	Impacted by COVID and GLA is reviewing London Healthy Workplace schemes more broadly	Mar-22

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Ref197	Adult Learning Review	Jun-21	Dave Hughes	Report written and recommendations being reviewed. Revised delivery date of September 2021 requested.	Sep-21
Ref209	Progress with high Streets Strategy Phase 2, refining the approach to build in key messages from Phase 1	Jun-21	Dave Hughes	While the original delivery date for this action was recorded as June 2021, this action covers activity designed to follow the High Streets Strategy Phase 1 which has recently concluded with the Phase 1 report published (action Ref202). Work has commenced to review this action (and related Community Wealth Building actions) to ensure specific deliverable activities are proposed as part of this next phase.) An overall revised delivery date of March 2022 is requested for this action.	Mar-22
Ref210	As part of the above, work to establish a clear definition of what 'High Streets for All' (a focus for the GLA's pan-London Recovery approach, and which draws on the 15 Minute Neighbourhood concept), means within the Newham context.	Jun-21	Dave Hughes	Linked to Ref209 above. 1st Phase Newham Highstreet strategy report published. Stratford Masterplan ongoing. Revised delivery date of March 2022 requested, please see Ref209 above.	Mar-22
Ref211	In tandem with the above, work with planning officers to explore the potential impacts arising from recent and proposed changes to planning rules (e.g. use classes, permitted development and wider deregulation) on high streets	Jun-21	Dave Hughes	Revised delivery date of March 2022 requested, please see Ref209 above.	Mar-22
Ref213	The funding and resource requirements resulting from the High Street Strategy and Masterplan work will be significant and a detailed resourcing plan is therefore required to support Pillar 5 delivery. This will need to consider both conventional and more innovative models and approaches.	Jun-21	Dave Hughes	Revised delivery date of March 2022 requested, please see Ref209 above.	Mar-22
Ref214	Internal governance: the need for a cross officer working group / board to align high streets, regen, inclusive economy, and planning work across the Borough.	Jun-21	Dave Hughes	A Cross-LBN working group has been established and is undertaking consultation with residents. A revised delivery date of October 2021 is requested.	Oct-21
Ref215	Officer capacity: the need for additional / new officer resource to enable delivery of capital project and the development of those projects, and to provide capacity for wider strategy focused activities (e.g. external partnerships, resource planning and bid writing). This should explore where existing officer capacity across different teams can support high street delivery activity (e.g. business, employment and skills support activities).	Jun-21	Dave Hughes	Revised delivery date of March 2022 requested, please see Ref209 above.	Mar-22
Ref216	Funding and resources: it should explore different options through which capital projects could be funded: including core council resource, funding from key strategic partners such as GLA and TfL, and funding from local partners and institutions. It should also consider more innovative / new options: such as use and sale of council assets to provide resource to reinvest CIL, future HIF, Business Rates, and capital receipts from development. It should also consider opportunities to capture private sector	Jun-21	Dave Hughes	Revised delivery date of March 2022 requested, please see Ref209 above.	Mar-22
Ref217	Scope and potentially pilot Community Improvement District initiatives as proposed in the recent Kruger Report[1].	Jun-21	Dave Hughes	Issue - Request embed this action into the CDP rather than an separate activity as this activity is not being taken forward as part of service delivery plan.	Request to embed this action into existing CDP actions.
Ref225	Waste & Recycling Service Changes	Apr 21	Jamie Blake	Trials completed and proposals in draft approved. Cabinet report scheduled for February 21. June Update — The council will be moving to Weekly recycling from October 2021 and this will also increase the number of items available for recycling. The work has commenced to deliver this commitment. The forward look for broader service changes are outlined below October 2021 – implementation of the Weekly recycling service, expanded materials and contamination policy to improve recycle rate and quality. February 2022 – approval of the ELWA Waste strategy to set the future direction for the processing and treatment of waste and recycling with a focus on the re-procurement of a new contract in 2027. June 2022 – implementing full service change to introduce; curtilage collections, deliver efficiency saving and to balance waste rounds to address and understand the impact of growth on collections.	Jun-22

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Ref236	Highways schemes and planned maintenance works Framework contract	Apr-21	Jamie Blake	<p>Delayed due to covid and was restarted. The new timelines are now as follows. Tender Virtual Open day held on 29/03/2021. ITT return date of 21/04/2021. Assessment underway from Thursday 22/04/2021. DMT in May, CMT in June and Cabinet in July. Award in July.</p> <p>June Update – This is now with Cabinet subject to approval. The contracts deliver on the commitment to maintaining good quality roads and pavements, additionally as part of our long-standing promise to deliver jobs for our residents all the contracts have included a clause for the suppliers to do their recruitment for these contracts through Newham's Workplace.</p>	Dec-21
Ref249	Ensure investment programme in place to ensure compliance of stock with current fire safety legislation, including the removal of both High Pressure Laminate (HPL) and Expanded Polystyrene (EPS) cladding to all tall blocks.	Jul 21	Dave Hughes	<p>Priority work is the removal of the High Pressure Laminate cladding and other cladding systems where there is combustible insulation from tall blocks.</p> <p>Revised delivery date of March 22 was requested as part of the Pillar review process. To enable tracking, this action has been sub-divided and work is ongoing to add detailed key milestones and dates to enable future monitoring.</p> <p>Ref249a – Smiths Point completion by end July 2021.</p> <p>Ref 249b – interdependencies with Queens Market regen and feasibility study being worked through and options for partial investment developed, in lieu of long term. Just waiting for fire engineer assessment of interim investment proposal</p> <p>Ref 249c – Victoria Street – viability of long term options for the block under review then can make key decision on route for investment in Autumn</p> <p>Ref 249d – To be confirmed - any further actions for other blocks</p> <p>Ref 249e – fire door replacement programme – contract awarded</p>	Mar-22
Ref250	Review all safety related recommendations arising from the Grenfell Inquiry are reviewed and all necessary works are appropriately programmed (Grenfell part 2 not yet published)	Sep 21	Dave Hughes	<p>Revised delivery date of March 2022 requested as part of Pillar review process.</p> <p>To enable tracking, this action has been split:</p> <p>Ref250a – Grenfell enquiry Phase 1 recommendations. See Ref249 actions above.</p> <p>Ref250b – Grenfell enquiry Phase 2 – this phase of the enquiry is ongoing. Once recommendations have been published the relevant Newham activity/delivery timescales will be determined.</p> <p>Work underway on establishing new Building Safety Team (business case being progress through internal approval process), Building Safety Panel established, new Fire Safety Policy introduced. Reported implications and planning for introductions of new Building Safety Act to Cabinet Briefing and CMT</p>	March 22 and amendment of this action
Ref382a	Develop the execution plan to tackle Digital Exclusion	Jun 21	Jessica Crowe	Six month period of extra programmes and projects and restructure of both teams in the period. Resources have been allocated to other critical programmes. Alongside is the development of Newham sparks digital strategy. Intended to launch September 2021 as part of tech week.	Sep-21
Ref386	Establish a Capital Strategy for Newham to plan ahead for the next 10 years of capital investment and spend	Mar 21	Conrad Hall	Capital Strategy planned to go to Cabinet in Dec 21.	Dec-21