



HIGHWAYS INFRASTRUCTURE ASSET  
MANAGEMENT PLAN

December 2024

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## Document Information

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## Document History

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## 1. Introduction

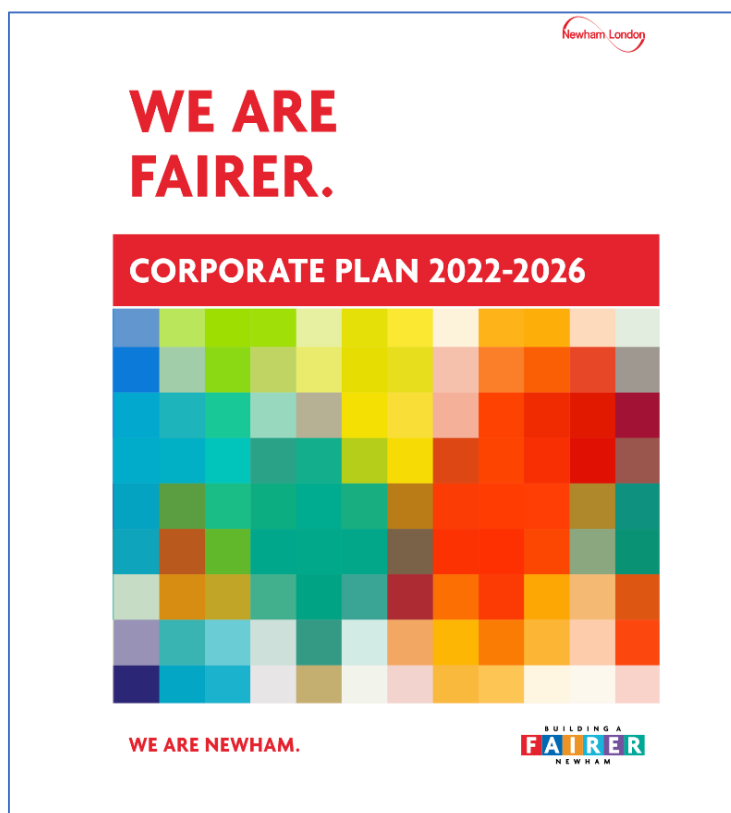
This overarching plan statement is aimed at Council Officers and key service stakeholders, it outlines the principles adopted in shaping a Highway Infrastructure Asset Management Strategy which is effective in supporting the Council's Vision, Corporate Priorities and their duty and obligations under the Highways Act 1980 in alignment with the risk-based guidance provided in the Highways Code of Practice 'Well-Managed Highway Infrastructure' October 2016.

This Highways Infrastructure Asset Management Plan (HIAMP) demonstrates how asset management supports the Council's corporate plans, vision and other relevant service policies and it outlines the benefits of adopting an asset management approach to service delivery.

## 2. Corporate Plan & Vision

Newham Council's Highways Infrastructure Asset Management Plan and Highways Infrastructure Asset Management Plan Strategy are supportive of the Corporate Plan 2022-2026 'Building a Fairer Newham' and it is subject to periodic review. These are aimed at improving the quality of life for people living and working in Newham and those visiting and investing in Newham. The Authority will also develop a Borough Plan with partners and communities that will set out how they can work together to improve the Borough.

Newham's Corporate Plan sets out to help residents through tough times and to live a happy, healthy and well life. It has been developed as the Council's strategy to deliver the Mayor and Administration's Manifesto and guide the Council's direction for the period 2022-2026.





Eight community priorities are set out in the Corporate Plan:

1. A healthier Newham and ageing well
2. Newham’s inclusive economy to support you in these hard times
3. Your neighbourhood.
4. Safer Newham
5. Homes for our residents
6. Supporting our young people
7. People powered Newham and widening participation
8. A campaigning Council

The plan is based around a set of key principles:

- Responding to the climate emergency through tangible actions; and preventative approaches that elevate the health, well-being, and happiness of our residents, as well as their safety
- Delivering an inclusive economy agenda anchored by a commitment to Community Wealth Building so that inequality, poverty, and racial disproportionality can be tackled, alongside the housing crisis
- Investing in our children and young people so that Newham is the best place for them to thrive and flourish
- Wanting the best for our communities so that they can live in safe and clean neighbourhoods
- Involving residents in decision-making as part of our people-power agenda of participatory democracy
- Transforming the Council so that it is fit-for purpose for the 21st Century and able to deliver optimal services for our residents within the framework of good governance and transparency.



In support of these priorities and key principles Newham will invoke strategic Highways Infrastructure Asset Management processes and practices that provides a holistic approach that encompasses all facets for the delivery of highways and transportation services, and we will engage with key stakeholders in order to communicate and help identify the priority needs of the service.

Highways Infrastructure Asset Management underpins the delivery of a safe, serviceable and robust highways and transport infrastructure that is the foundation stone and platform upon which Newham operates.

### 3. Commitment to Highway Infrastructure Asset Management

The asset management process provides the platform from which local authority infrastructure services may be developed, integrated and prioritised in consideration of the existing and future needs of its residents and stakeholders. An asset management approach to service delivery will help optimise resource allocation within the limitations of funding provisions and resource availability and will target those operations where and when they are most needed in a strategic and effective manner by adopting a priority risk-based approach to service delivery and taking account of condition and socio-economic value management criteria.

‘Well-Managed Highways Infrastructure – A Code of Practice’, is the latest Code of Practice which should be used within the UK. Newham will use this code where practicable to support and structure the asset management process. The Code is designed to promote the adoption of an integrated asset

management approach to highway infrastructure maintenance, based on the establishment of local levels of service through risk-based assessment.

Delivery of a safe and well-maintained highway network relies on good evidence and sound engineering judgement. This plan supports this approach and the adoption of the following well-founded and established asset management principles in support of developing and achieving the Council's corporate and strategic objectives and priorities.

- Adopt a long-term strategic approach to highways maintenance management
- Consideration of stakeholder expectations needs and aspirations
- Applying a systematic approach to maintenance management activities
- Optimal allocation of resources
- Management of investment over the asset life cycle
- Efficient asset performance management
- Review of current and future risks associated with all assets at a strategic, tactical, reputational, financial and operational level, using a robust and systematic approach, understanding their significance to users, stakeholders and the authority

The adoption of a risk-based approach to service delivery combined with a consideration of whole life value appraisals will promote a sustainable and customer focused infrastructure maintenance service which is socially inclusive and supports an integrated approach with connectivity to all infrastructure services areas.

## 4. Levels of Service & Maintenance Priorities

Service standards shall be set in consideration of the Corporate Plan, encompassing its vision, objectives and priorities and in taking account of stakeholder experience, requirements and expectations for service delivery.



Levels of service shall be performance monitored and measured against objective service level targets, e.g. for asset condition, service delivery operations and financial reporting.

Maintenance strategy and priority are influenced by levels of service which will contribute to considerations relating to where the asset maintenance is required, what type of maintenance will be selected and when it will be undertaken.

The Borough of Newham is a through route for London commuter traffic and air pollution is a major concern. The Authority will work with residents across Newham to make their residential roads and neighbourhoods' quieter, safer and cleaner. People-friendly schemes will be introduced to improve the streets and to manage parking in order to promote healthy school and people friendly streets with low traffic neighbourhoods. A cross-Council Taskforce has been set up to respond to the effects of climate change and a range of programmes have been developed to achieve carbon neutrality by 2030 and carbon zero by 2045, including support for sustainable transport. In addition, a 'Road Safety Strategy' has been produced to protect vulnerable road users and to reduce the number of people killed or seriously injured in road traffic accidents.

Following the adoption of the Corporate Plan, services will adjust their respective Service Plans to make sure they are aligned to the new 'Building a Fairer Newham' Corporate Plan priorities and the relevant activities they are responsible for.

These considerations all come under the auspices of an integrated asset management approach to service delivery which is promoted by this plan and its accompanying strategy.

## 5. Council Engagement & Stakeholder Consultation

This plan statement is aimed at Council Officers and key service stakeholders. It is important that their understanding and buy-in to this plan and its associated strategy is sought and attained. Managing stakeholder expectations and addressing their needs is a key aspect of asset management.

Engagement with the Council and stakeholders shall be undertaken in respect of the highways asset management process, the challenges faced by the service, the determination of service levels and works prioritisation modelling and programming.

This will be achieved through:

- Cross-Boundary coordination with our neighbouring Highway Authorities
- External cross-organisational coordination and operational agreement with the utility companies and with other highway works and stakeholder organisations via Street works Coordination Workshops
- In-house Highway Authority cross-service partnerships and coordination via regular 'Partnerships Meetings' with the various highways service departments
- Other key stakeholder inclusion through external partnership consultation with the Emergency Services, Canals and Rivers Trust, Network Rail, bus and transport companies and other similar organisations
- Public inclusion through Ward Member representations
- Implementation of a Highways Infrastructure Works Stakeholders Communication Plan

## 6. Commitment to Continuous Improvement

The Authority is committed to seeking continuous improvement in its Highway's asset management practices by incorporating a holistic and coordinated approach to service delivery through:

- Adopting a strategic, affordable, and sustainable approach to highways infrastructure asset maintenance
- The monitoring of annual condition trends through asset performance indicators thereby driving forward targeted asset improvement measures within affordable funding limits

The skills and competencies of staff in asset management roles will be continually assessed and development action plans shall be developed accordingly. The vocational, educational and professional training needs identified in the development action plans will be appropriately supported and implemented. Managers will work with their staff to align their existing personal development objectives to the priorities of the Corporate Plan.